10 Trends Shaping Florida's Future





Place Comparisons Data Analytics



Best Practices



Collaborative (Group) Leadership

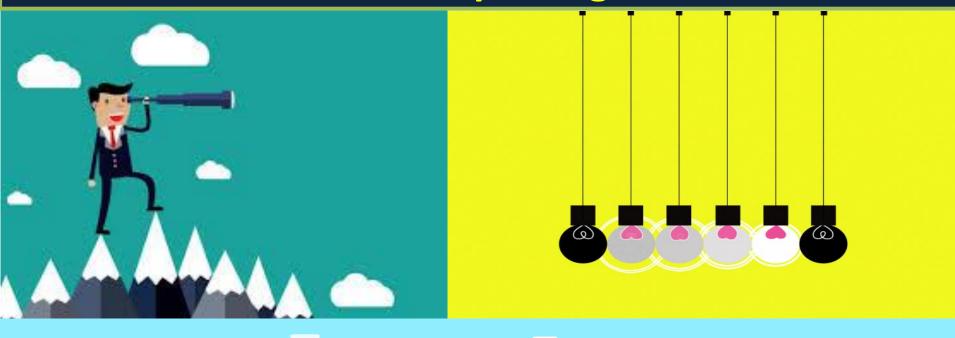


Strategic Plans



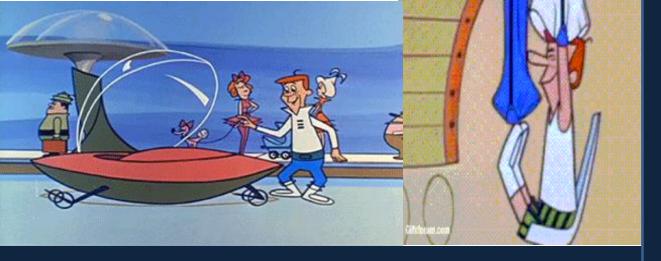


Trendspotting









A Jetson's Kind of Thinking

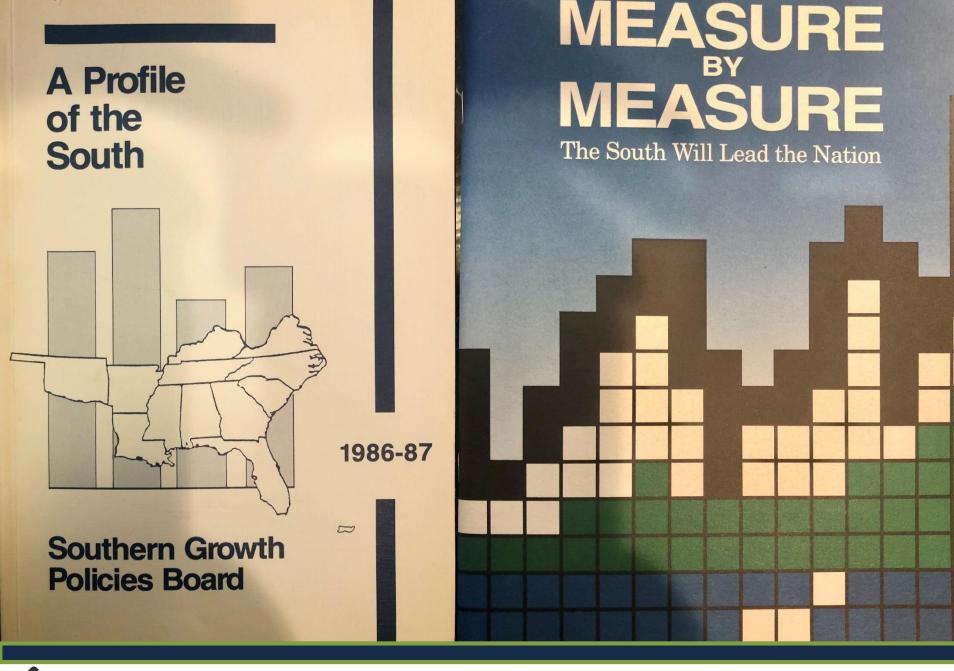




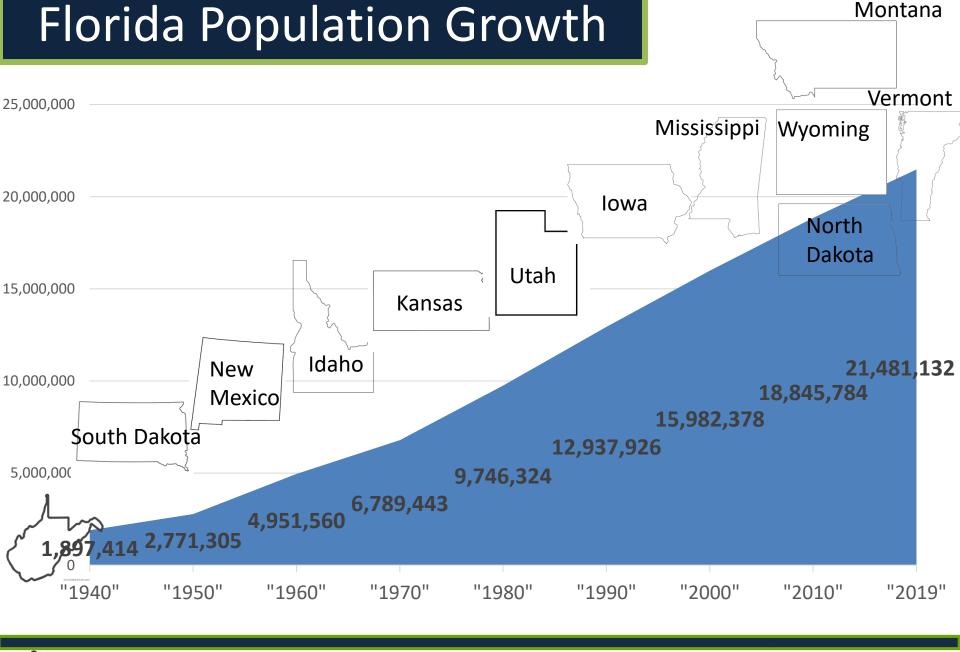
If you want to think like a futurist- stop marveling at "what's new" and begin to think "what's next".

... and how it will impact me and my organization and my state!



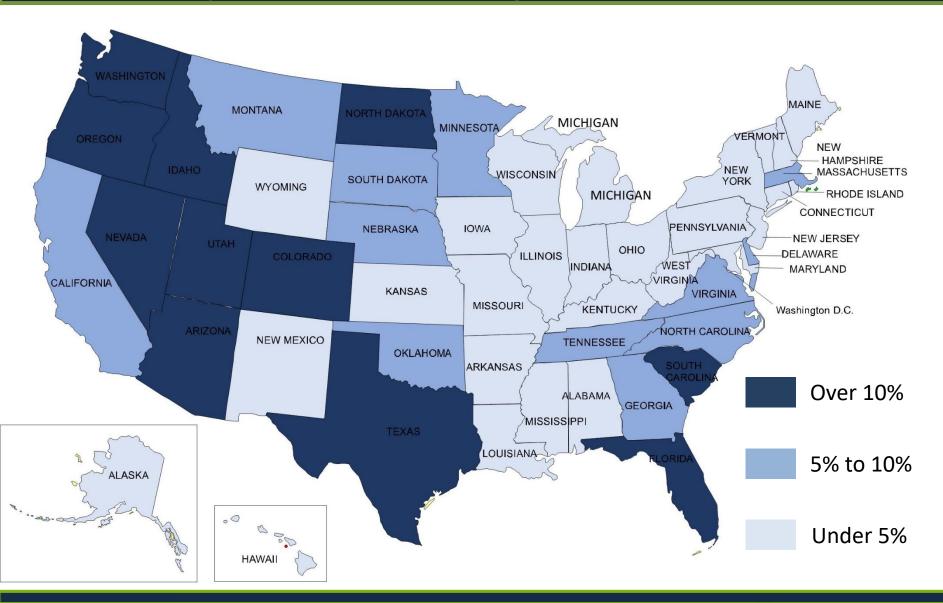








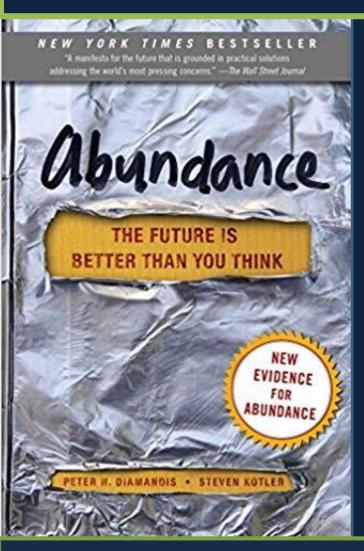
Population Change 2010 - 2019





Source: US Census Bureau

Trends Are Not a Sad Story



- In 1900, the average number of hours worked each year was 2,700...today it is 1,600
- In the past 50 years, infant mortality rates have been cut by 80%
- Auto deaths each year in the US have dropped by 75% since 1940
- Crime is down, deaths from war is down, global poverty is down
- Life expectancy, education levels, gender equality, and AC and indoor toilets are all up

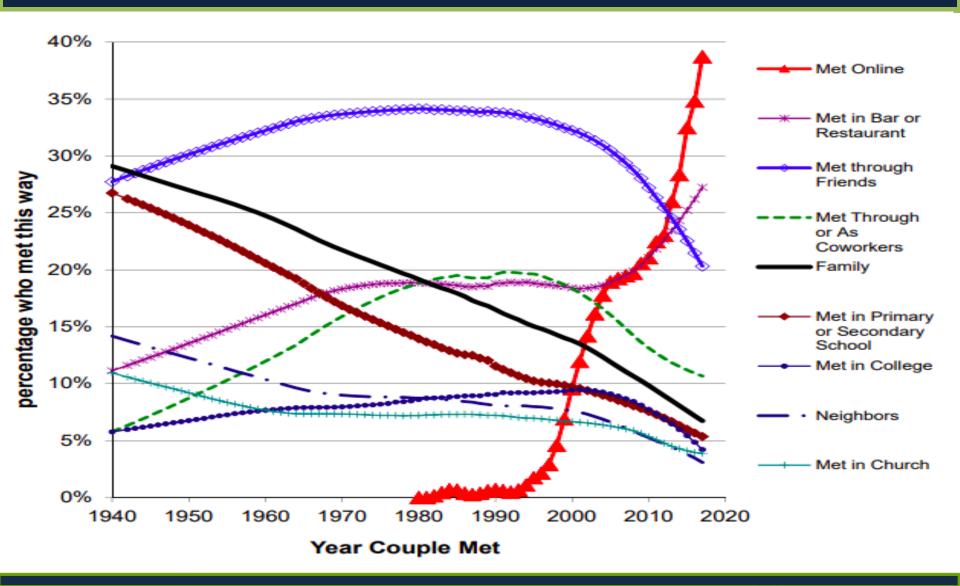


Trends That Seems Certain





How Couples Meet





Ten Trends for Today's Lunch Brain Gymnastics

- 1) Acceleration
- 2) Hyper-connectivity
- 3) Constant disruption
- 4) Complexity & dependency
- 5) Place-winners & losers
- 6) People-winners & losers
- 7) Talent war escalation
- 8) Housing crisis
- 9) Emerging geo-muddle
- 10) Serendipity is not a strategy



#1 Acceleration

Everything Gets Faster & Faster

- Customer expectations are for instantaneous
- Technology adoption time shortens
- Speed to market shortens



Is there anyone here today that believes the pace of change will slow over the next 10 years?



Your High-Tech World 20 Years Ago















You are Probably Riding the Tech Wave?















You are Probably Riding the Tech Wave?



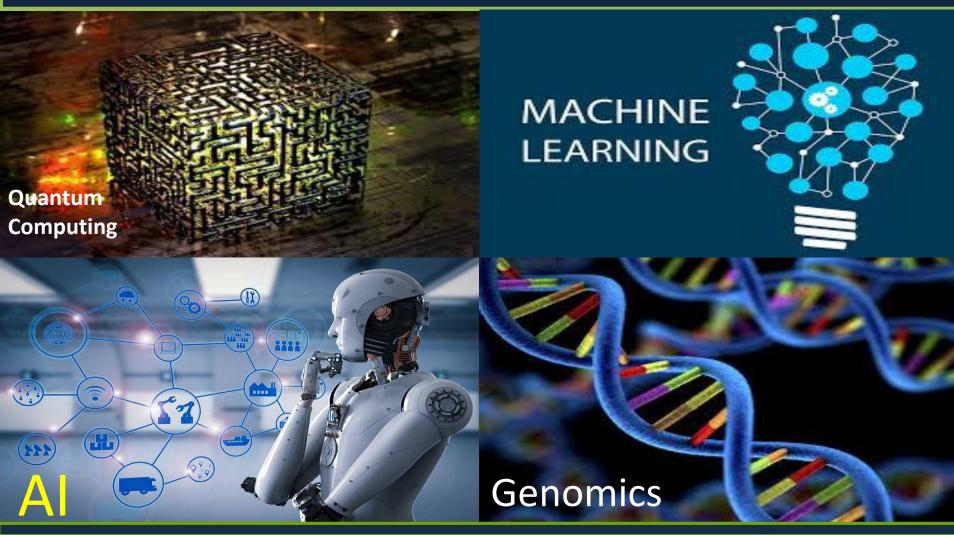


Rapid Technological Advancement





The Intersection of Major Tech Trends is Where the Future is Reimagined





#2 Hyper-Connectivity & Data Democratization

- 4.1 billion people on the internet
- By 2021, 2 billion people using digital assistants
- Since I started talking, 25,000 new websites



But Also, Segmented-Hyper-Connectivity

- Launched way back in 2017...
- 200 million players and \$2B in revenue





But Also, Segmented-Hyper-Connectivity



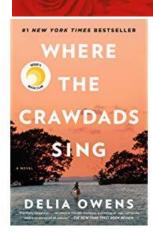


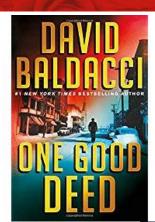
















Data Analytics Might Rule the World





Economic Leadership Multifactor Analysis

200 Factors for top 100 Metros

Business Climate (building costs, adjusted COL, household disposable income, rental costs, housing costs, traffic congestion, crime rates, regulatory and legal rankings)

Workforce/Education (educational attainment, standardized tests scores, education expenditures, HB1 visas)

Innovation- (private funded R&D, patents, tech growth, STEM completers, broadband penetration, VC, biz birth rates)

Demographics (population change, projected population growth, age dependency, out-of-state & foreign inmigration, millennial growth, age, poverty)

Economy (GDP, GDP Growth, wages, employment growth, unemployment, economic diversity)

- 1) Raleigh
 - 2) Austin
- 3) Seattle
- 4) Dallas
- 5) Charlotte
- 6) Nashville
- 7) Salt Lake City
- 8) San Francisco
- 9) Durham
- 10) Atlanta



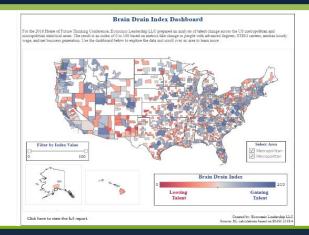
Talent Attraction is the Top Competitive Factor

Brain Attraction Index Components Measured for 933 Metros & Micros Across the County

- Change in Number of People with Advanced Degrees
- Change in STEM Jobs
- Number of STEM Jobs
- Median Hourly Wage for STEM Jobs – Cost of Living Adjusted
- Net Business Generation
- Change in White Collar Jobs
- Science & Engineering Graduates
- Number of People with Advanced Degrees

Top 20 Brain Attraction Index Areas

- 1 Charlottesville, VA
- 2 San Jose-Sunnyvale-Santa Clara, CA
- 3 Raleigh-Cary, NC
- 4 Denver-Aurora-Lakewood, CO
- 5 Charlotte-Concord-Gastonia, NC-SC
- 6 Austin-Round Rock, TX
- 7 Palm Bay-Melbourne-Titusville, FL
- 8 Portland-Vancouver OR-WA
- 9 Columbus, OH
- 10 Fort Collins, CO







Alexa...What are the 10 best restaurants in my area?

- How many of you would pick #8 to try?
- How many choices would you ask for?

Choice does not Correlate to Satisfaction







Hey Alexa- Where will be the best place to find workers for my business 5 years?

Predictive Analytics



#3 Constant Disruption





\$10,000. 2 Pounds. 10 Hours to Charge...lasts 20 minutes

#3 Constant Disruption



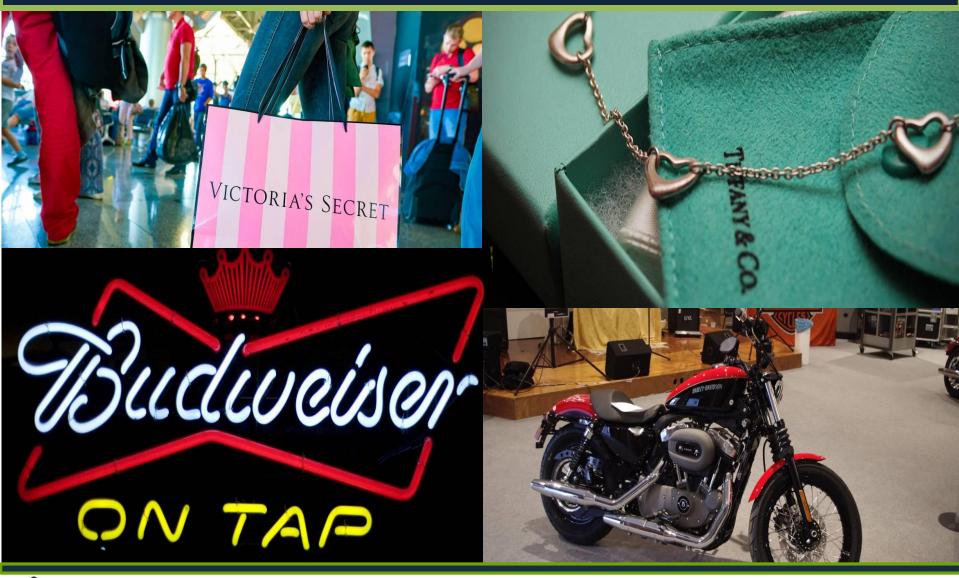


#3 Constant Disruption



Products
Companies
Sectors
Occupations

Product Disruption





Product Disruption



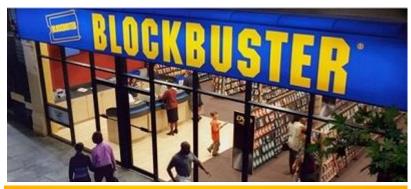


Corporate Darwinism















d i g i t a l

Whole Sector Disruption











GRUBHUB

Jobs are Continuously Changing







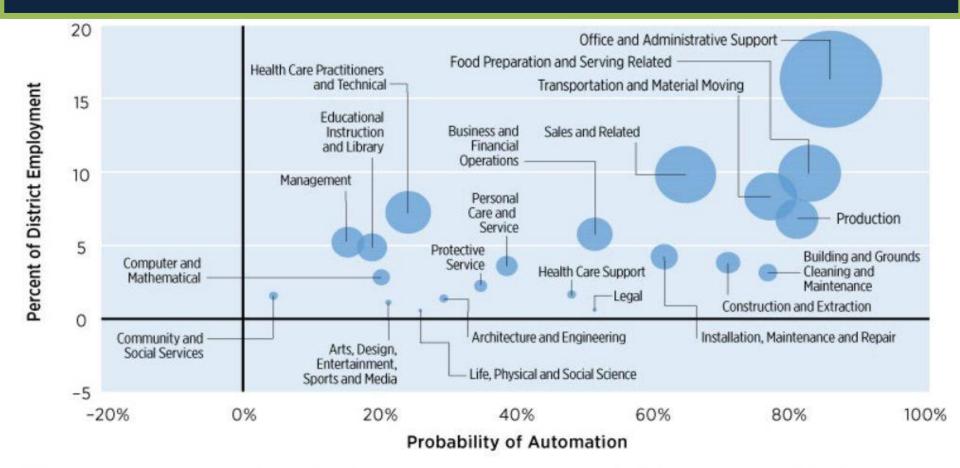








Which Jobs Are Most Vulnerable to Automation



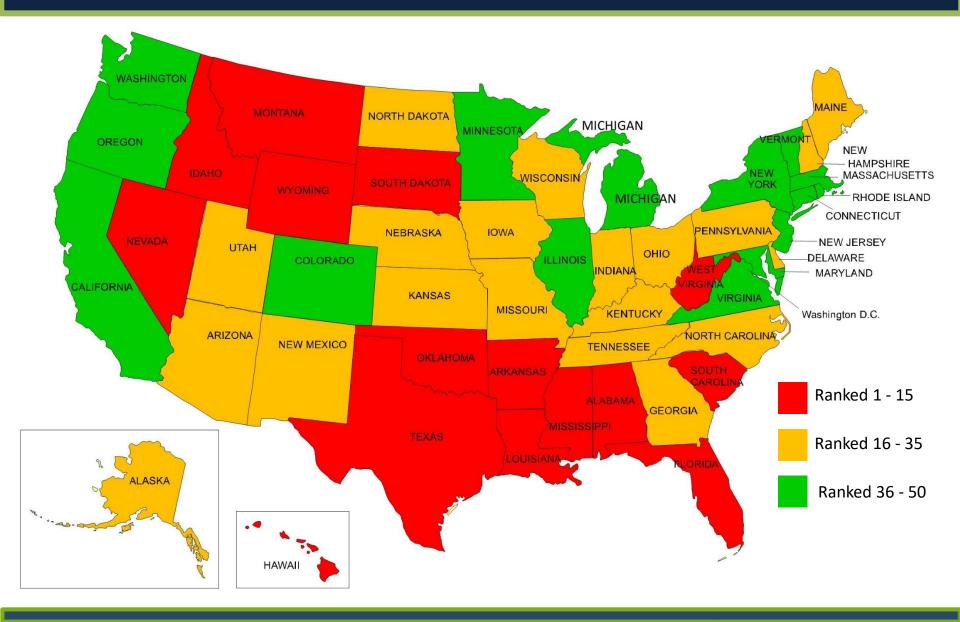
SOURCES: Census Bureau's Occupational Employment Statistics, Frey and Osborne, authors' calculations.

NOTE: The figure shows a positive correlation between probability of automation and percentage of employment for occupations in the Eighth District. Probability of automation is on the horizontal axis, while percentage of employment is on the vertical axis. The size of the bubbles represents the number of jobs in each occupation.

■ FEDERAL RESERVE BANK OF ST. LOUIS

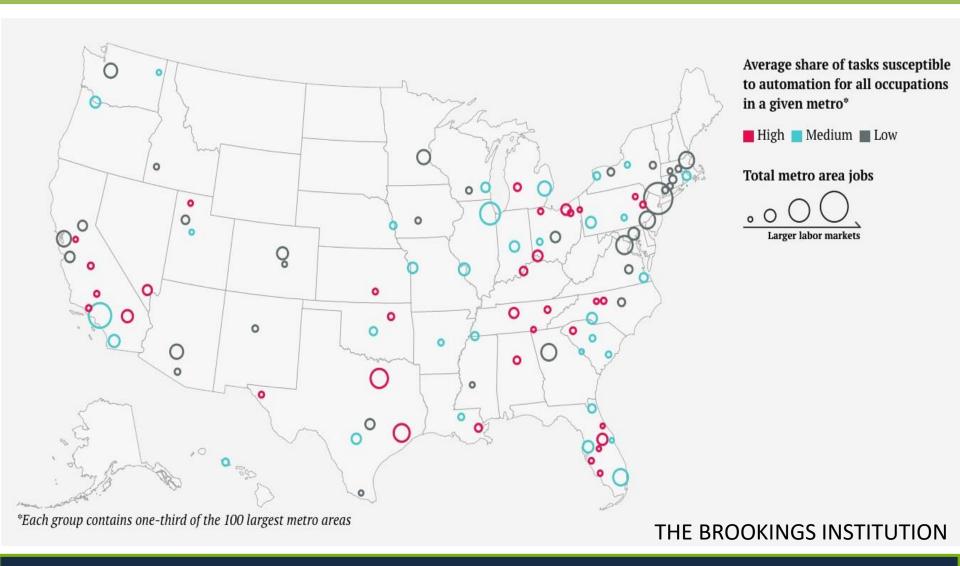


States Where Jobs are Most Vulnerable to Automation



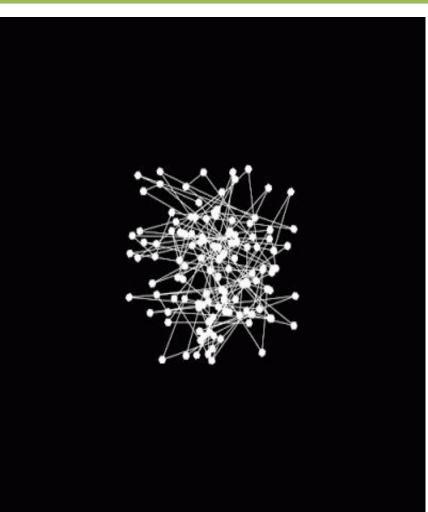


Metro Susceptibility to Automation





#4 Rising Complexity & Dependency



Information Expansion (Overload)





Collective Intelligence

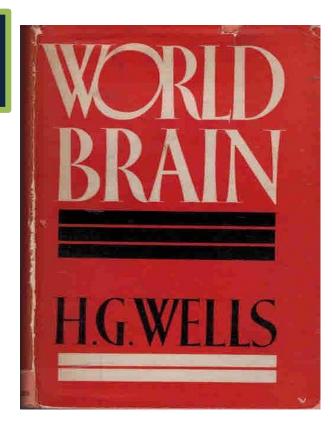
Cognition

Thinking

Cooperation

Networks of Trust Collaboration

Collective Action



The future challenge for effective leaders is to gather & filter information, simplify complexity and convert knowledge into action, quickly!

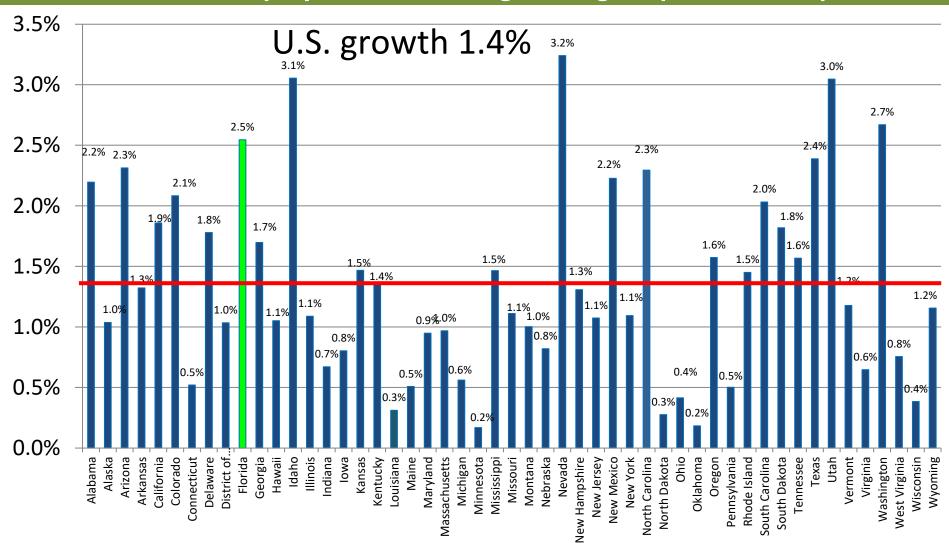
#5 Winners and Losers - Places





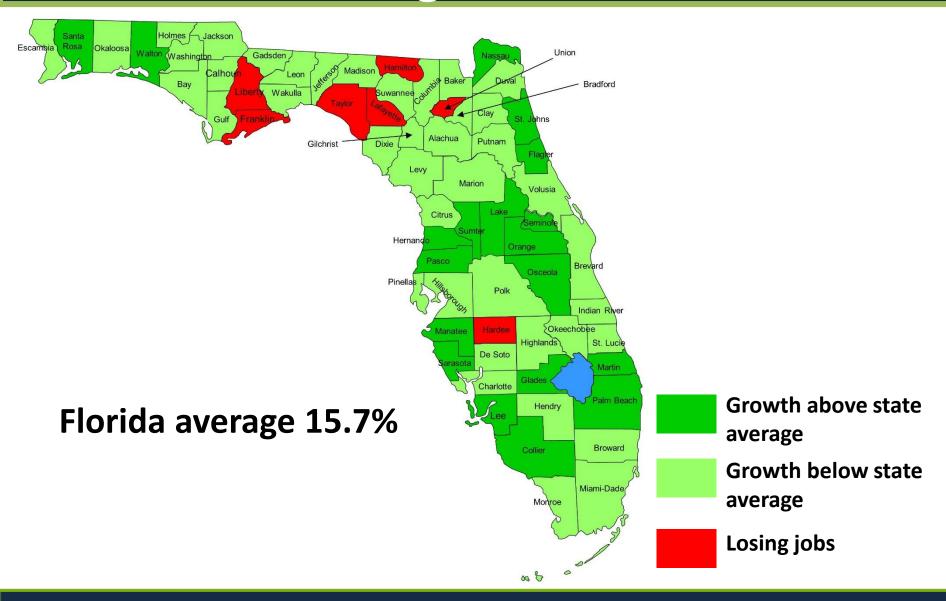
All States 1-Year

Total Non-Farm Employment Percentage Change Sept 2018 to Sept 2019



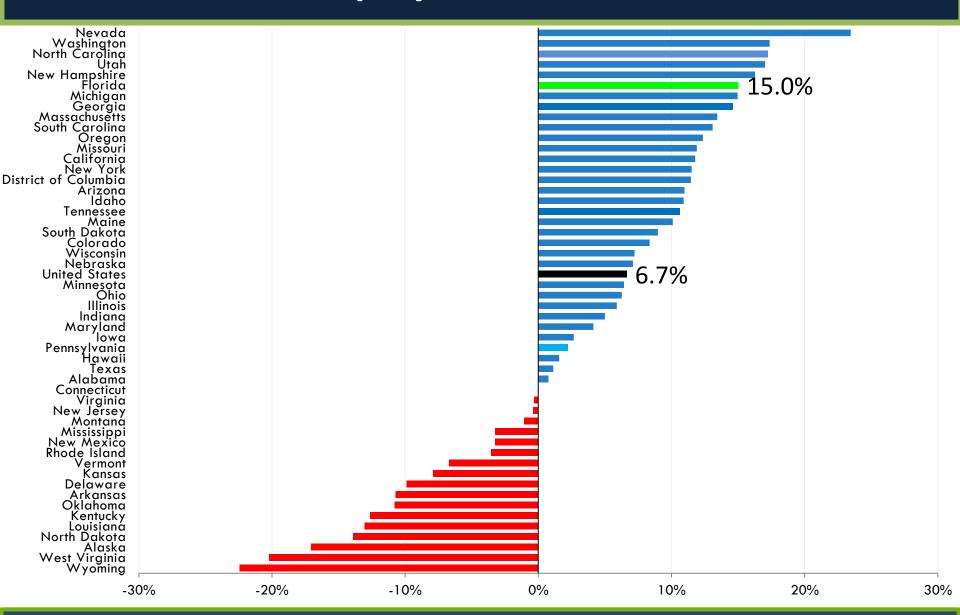


Florida % Change in Jobs 2013-2018



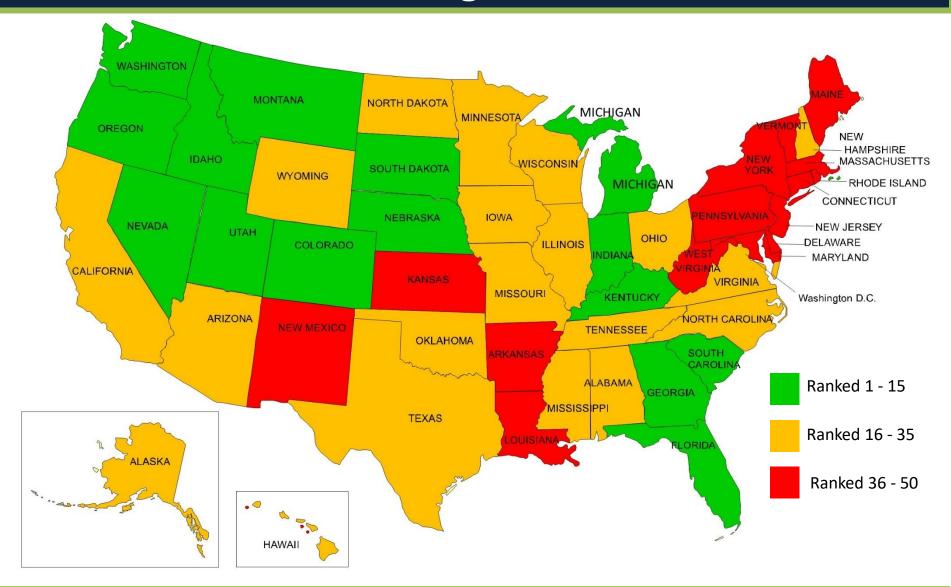


Tech Sector Employment Growth, 2012-2017



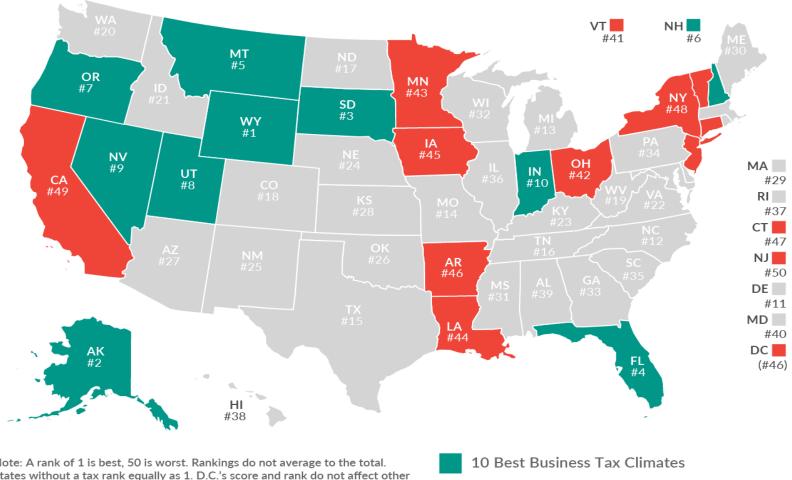


10 Year % Manufacturing Job Growth 2008 - 2018





2019 State Business Tax Climate Index



Note: A rank of 1 is best, 50 is worst. Rankings do not average to the total. States without a tax rank equally as 1. D.C.'s score and rank do not affect other states. The report shows tax systems as of July 1, 2018 (the beginning of Fiscal Year 2019).

Source: Tax Foundation.

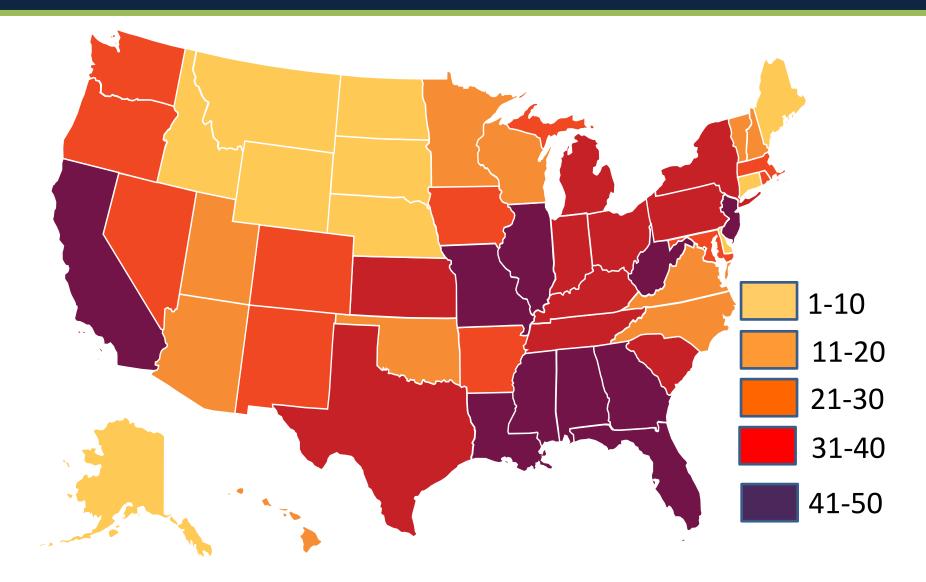
10 Maria Dala Taribana

10 Worst Business Tax Climates

TAX FOUNDATION @TaxFoundation



Legal Climate: Overall Rankings by State



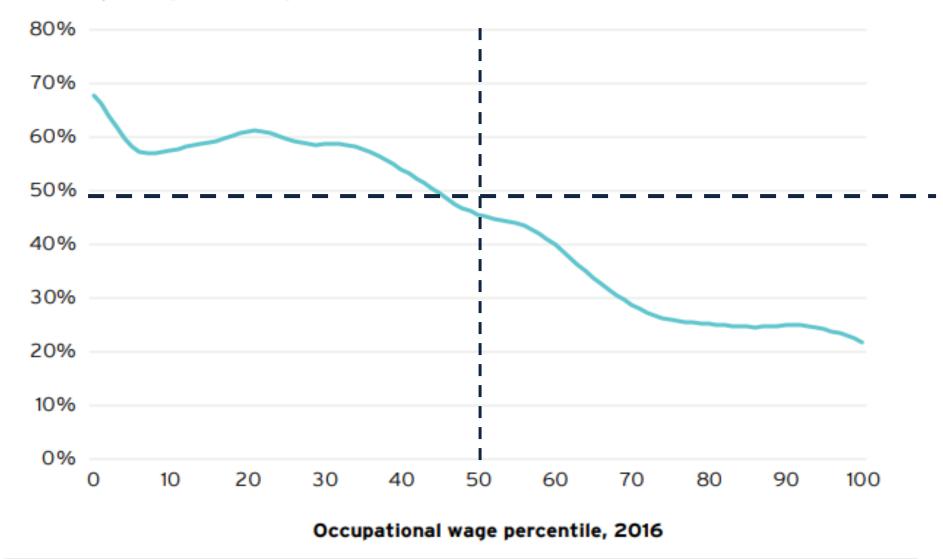


#6 VIER & LOSERS People



The lowest wage jobs are the most exposed to automation

Automation potential, United States, 2016



Note: Figures have been smoothed using a LOWESS regression Source: Brookings analysis of BLS, Census, EMSI, and McKinsey data



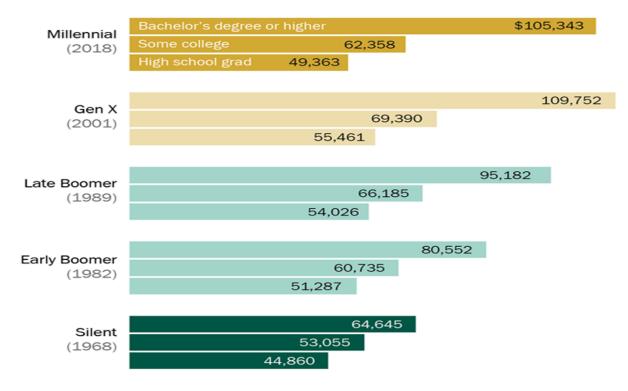
Widening Education Gap

In 1968 the difference btw high school grad and college grad income was 44%

50 years later it is 113%

For Millennials and Gen Xers, large education gaps in typical household income

Median adjusted household income of households headed by 25- to 37-year-olds, in 2017 dollars



Note: Household incomes are adjusted for household size. "High school graduate" includes those who have a high school diploma or its equivalent, such as a GED certificate. "Some college" includes those with an associate degree and those who attended college but did not obtain a degree. The educational attainment question was changed in 1992. For Boomers and Silents, "high school graduate" includes those who completed 12th grade (regardless of diploma status) and "bachelor's degree or higher" includes those who completed at least four years of college (regardless of degree status).

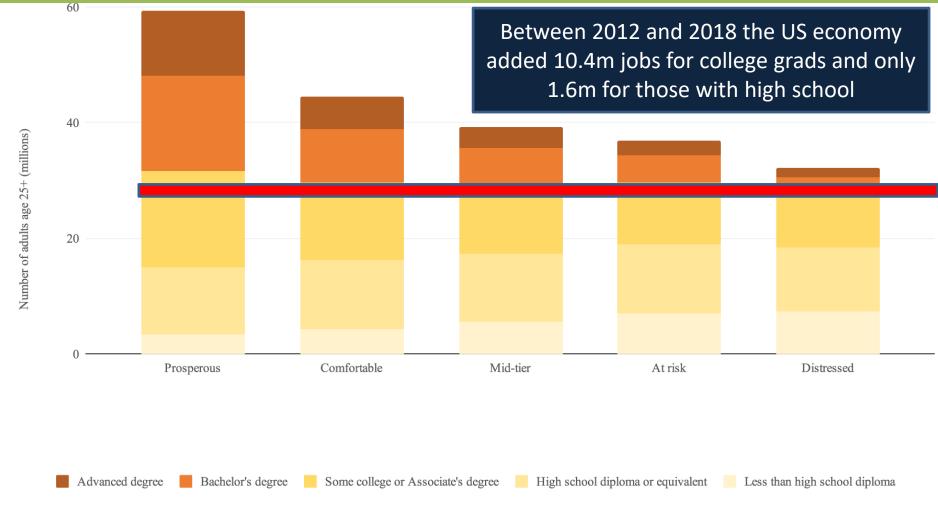
Source: Pew Research Center analysis of 1968, 1982, 1989, 2001 and 2018 Current

Population Survey Annual Social and Economic Supplements (IPUMS).

PEW RESEARCH CENTER

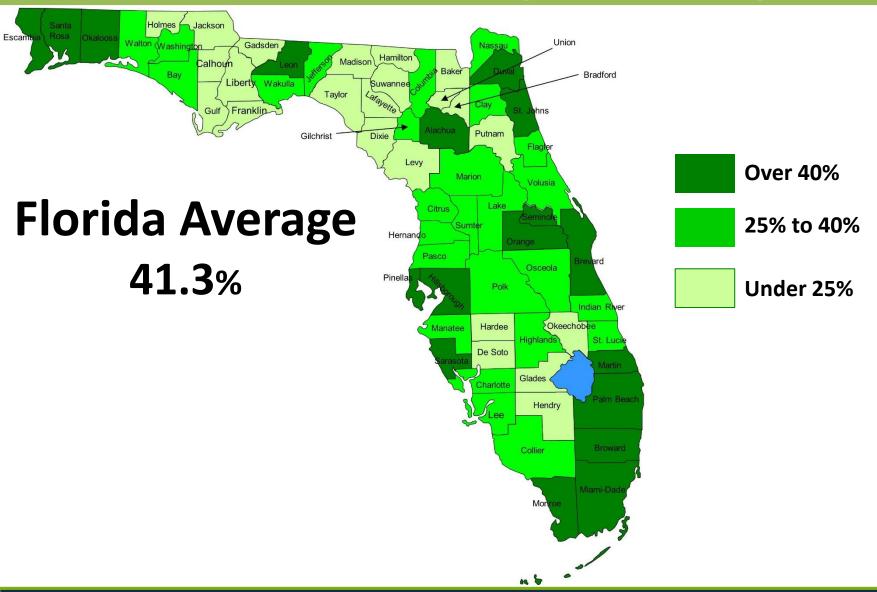


Distribution of Adults by Educational Attainment Across Distressed Quintiles





% with 2 Year Degree or Higher





Florida Ranked Compared to All States





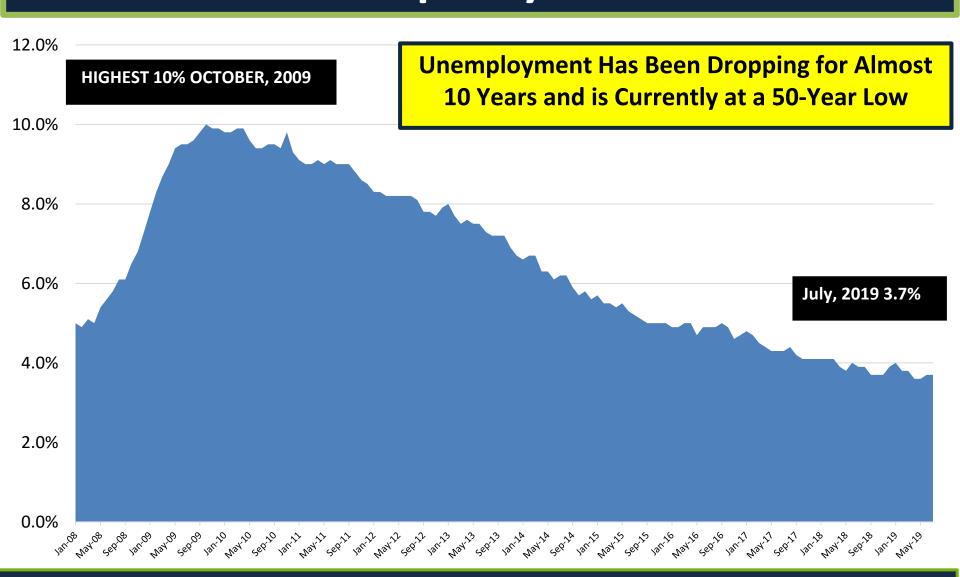
Source: BLS Jobs Wages: BLS QCEW annual; GDP: BEA Real GDP Annual 2012 chained dollars

#7 Talent Wars Accelerate



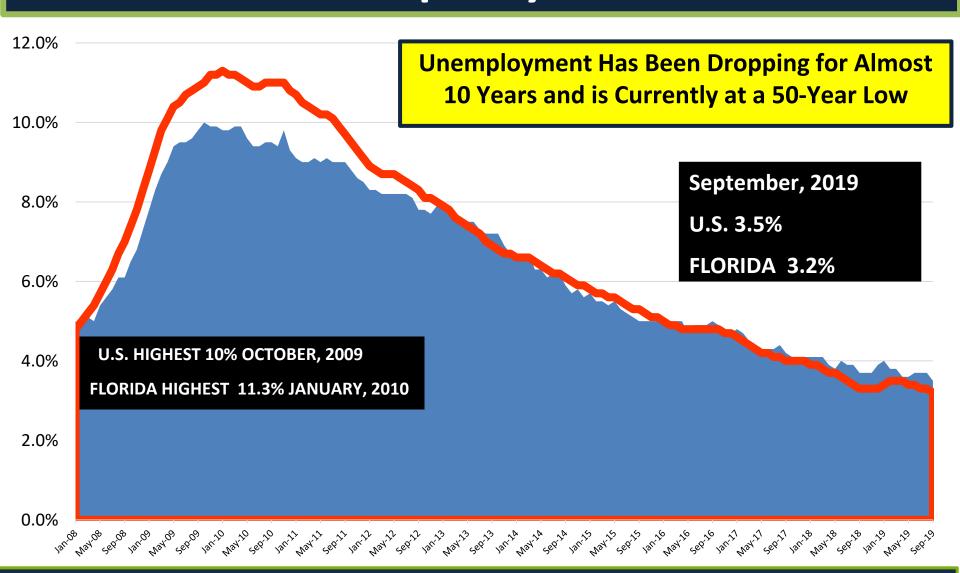


U.S. Unemployment Rate

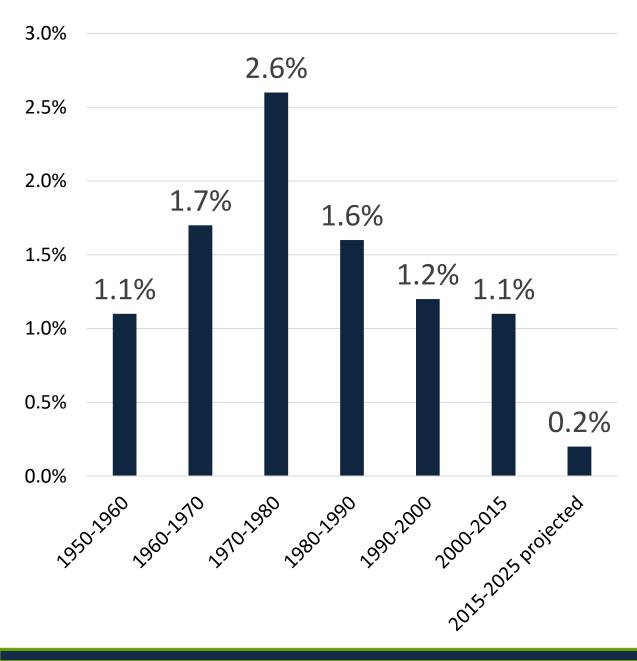




U.S. Unemployment Rate







U.S. Annual Rates of Labor **Force** Growth

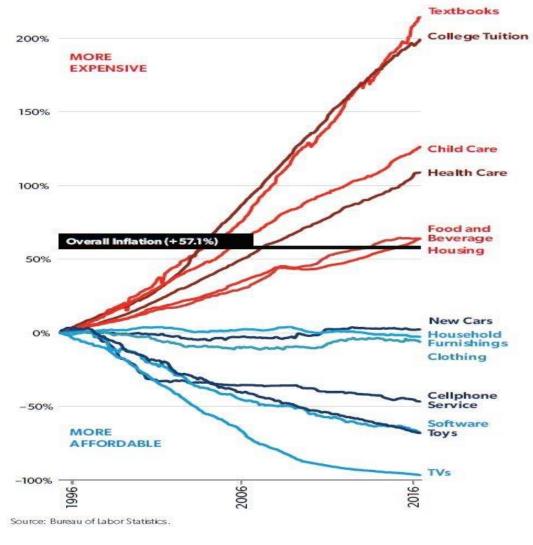


Millennials Are Not Having Children?



Price Changes (Jan. 1996-Dec. 2016)

Selected Consumer Goods and Services



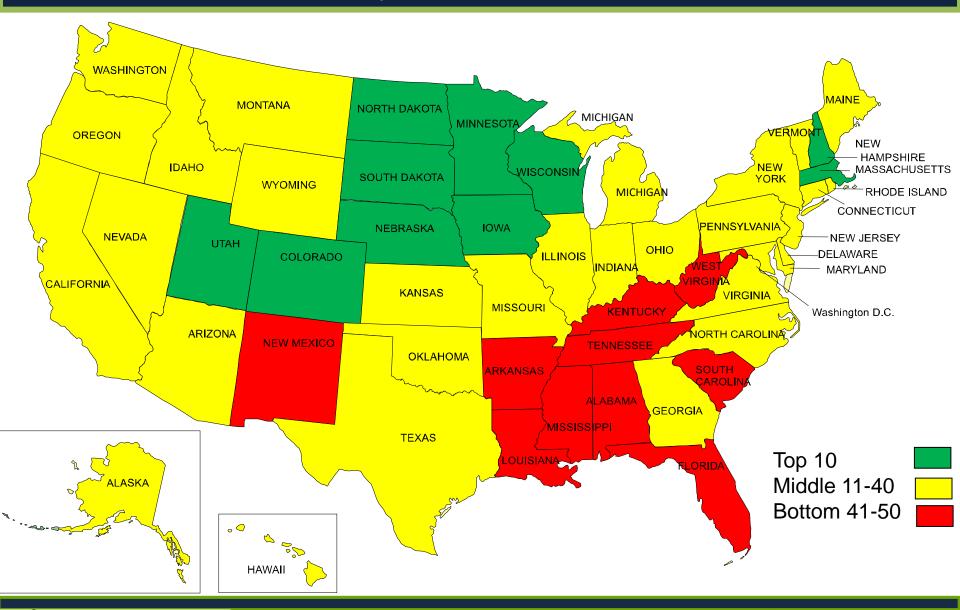


Millennials Are
Not Having
Children?





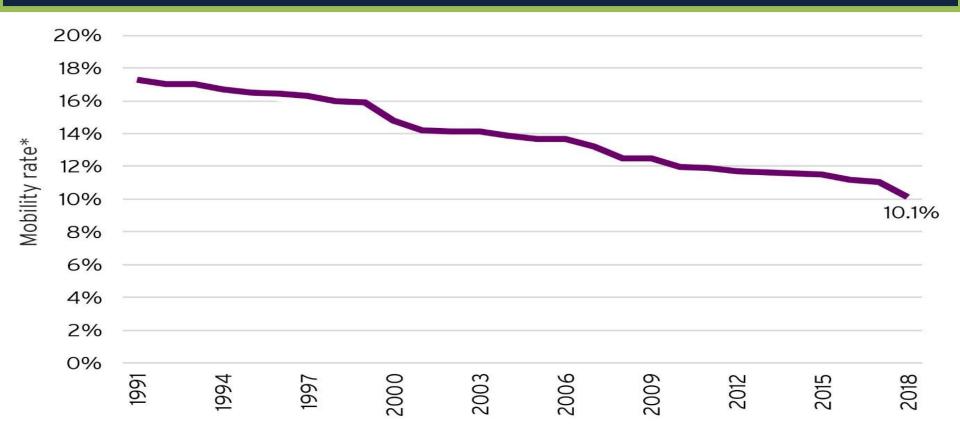
Labor Force Participation Rate - December 2018





Sources: US Bureau of Labor Statistics

Annual Rate of Geographic Mobility 1990-2018



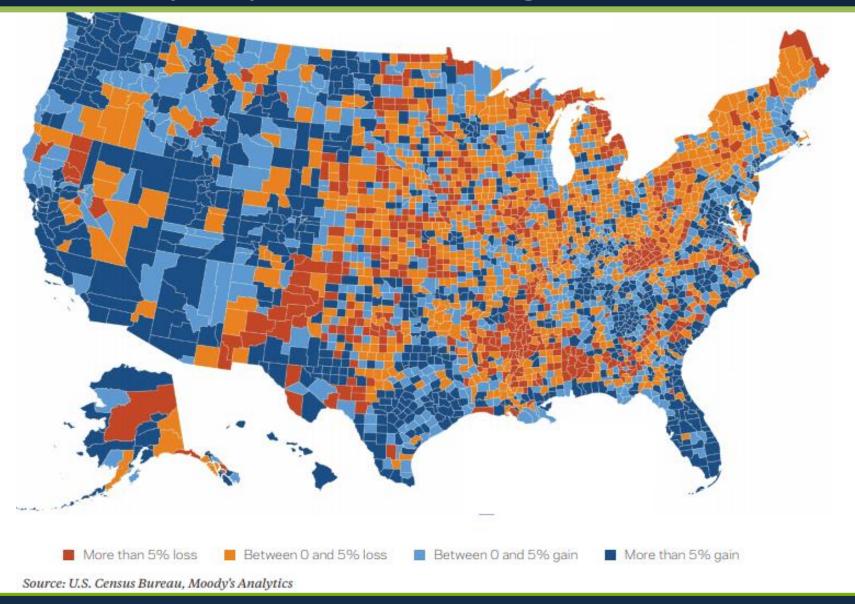
^{*}Mobility rate is defined as the percent of the population changing residences over the 12 month period ending in March of the year shown.

Source: William H. Frey analysis of U.S. Census Bureau Current Population ASEC Supplement released November 27, 2018



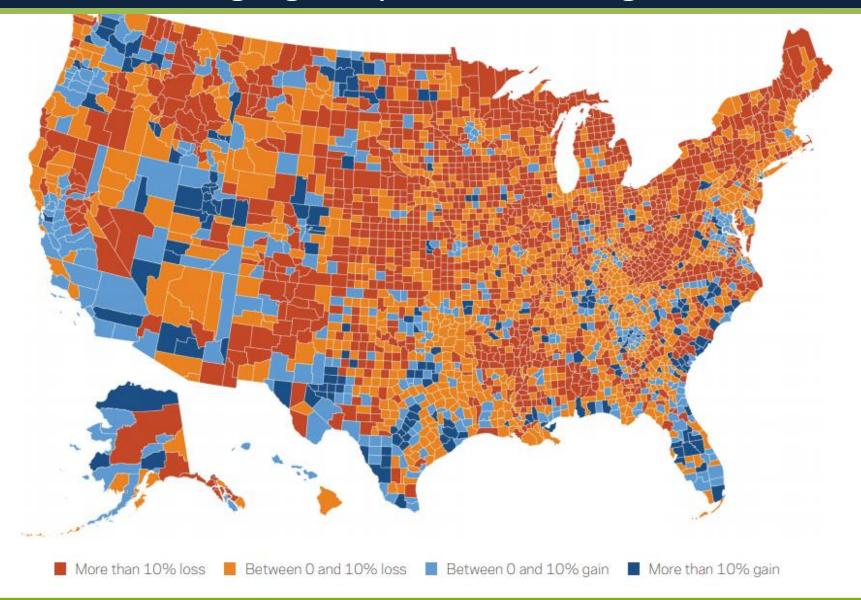


County Population Change 2007-2017





Prime Working Age Population Change 2007-2017





#8 Housing - Frog in the Pot Crisis





Median Price of Existing Home Sales







Median Price Home

Changes in House Prices Since the Real Estate Bubble Burst (2007-2017)

Median House Value 2007 (\$) CEESS \$261,300 WA \$300,800 W MA ME \$176,000 \$336,400 MT \$205,400 ND \$170,000 \$106,800 MN OR \$213,600 \$292,800 \$257,300 ID NY M \$178,100 \$168,800 \$113,700 \$311,000 WY \$153,100 \$309,200 \$172,300 IA M MB NV \$155,000 \$117,900 \$372,300 \$311,300 \$122,200 IN \$157,300 UT IL \$122,900 CA DE co \$218,700 \$208,800 \$96,000 VA \$532,300 \$239,700 \$233,900 KS KY \$262,100 MO \$121,200 MD \$114,300 \$133,600 MC \$347,000 W \$145,700 OK DC AZ \$150,800 AR MM \$105,000 \$450,900 \$237,700 AL \$101,000 S153.000 \$155,400 MS SIIIS,GOO GA \$164,500 \$96,000 TES \$120,900 \$126,800 \$230,400 \$231,300 Median House Value (\$) >\$300,000 \$250,001 - \$300,000 \$555,400

Article & Sources:

https://howmuch.net/articles/median-house-value/ https://factfinder.census.gov/bkmk/table/1.0/en/ACS/07_1YR/B25077/0100000US.04000 https://factfinder.census.gov/bkmk/table/1.0/en/ACS/17_1YR/B25077/0100000US.04000



<\$150,000



#9 Emerging Geo-Muddle

The World Order Never Stops Changing Don't Be the Frog

GLOBAL EROSION OF DEMOCRATIC NORMS



ELECTIONS

Over the last 4 years, electoral processes have declined more than any other measure of freedom.



TERM LIMITS FOR EXECUTIVES

Leaders in 34 countries have tried to revise term limits in the last 13 years and were successful 31 times.

ETHNIC CLEANSING

Instances of forced changes in the ethnic makeup of a country are more widespread than in 2005.



Freedom House



FREEDOM OF EXPRESSION

Freedom of expression, already in decline, has taken a steeper downturn in the past 6 years.

SAFETY OF EXPATS

Nearly half of Not Free countries have physically targeted their nationals and diasporas in other countries in the last 13 years.





RIGHTS OF MIGRANTS

Since the migration crisis emerged in 2015, eight democracies have declined due to the government's treatment of migrants.





Global Geo-Muddle



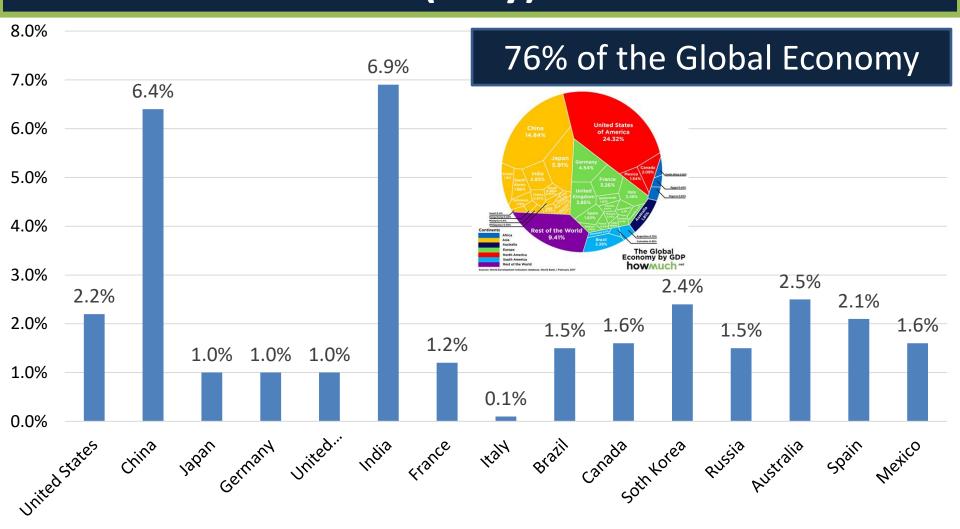








Top 15 Countries GDP Growth Projections 2019 (May)



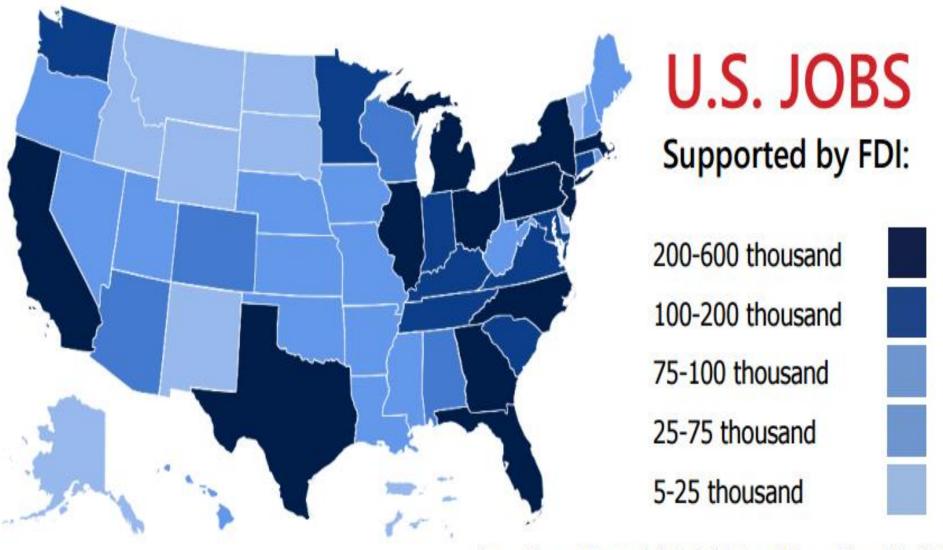


Source: The Economist May 2019

Top 15 Countries GDP Growth Projections 2019 (October)



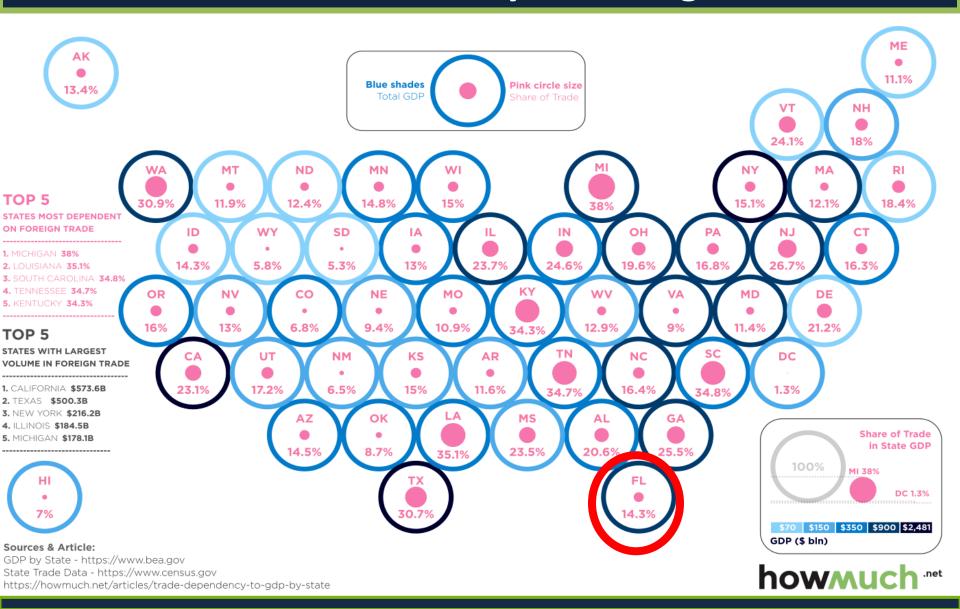




Source: Bureau of Economic Analysis (latest available as of August 10, 2016)



How Much States Rely on Foreign Trade

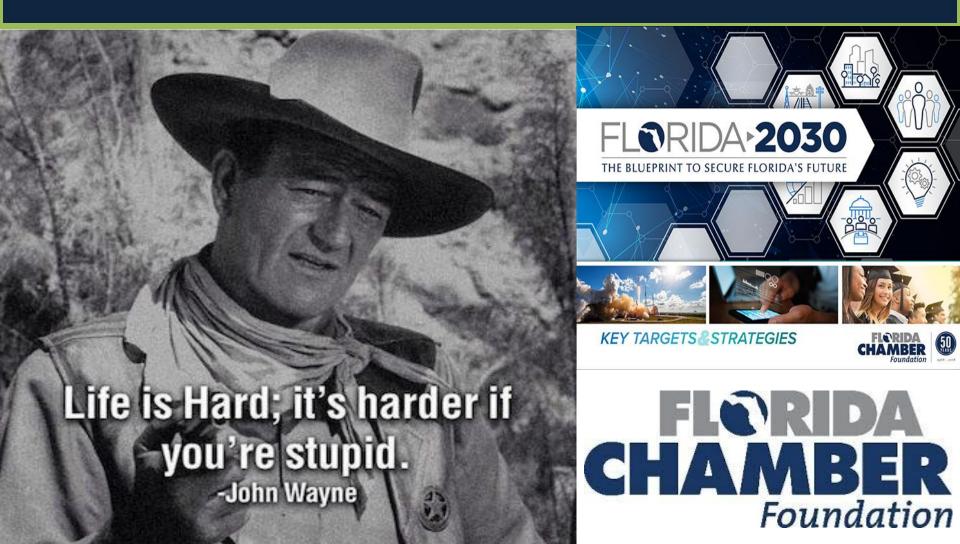




Impossible to see, the future is.

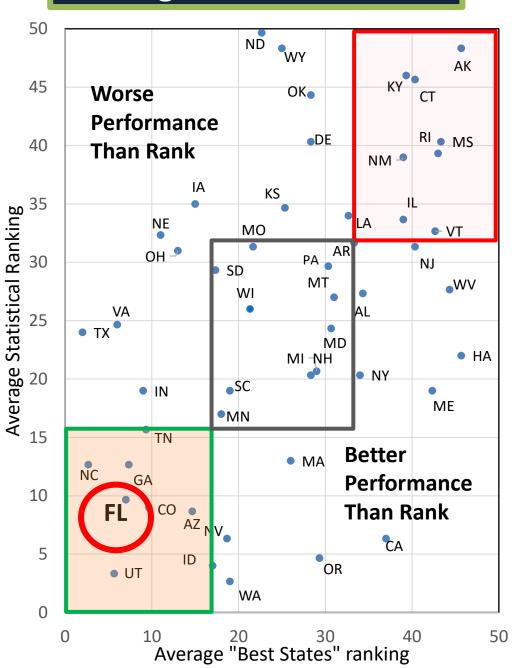


#10 Serendipity is Not a Strategy





Rankings and Performance



States By Average Ranks by Forbes, CNBC, and Chief Executive

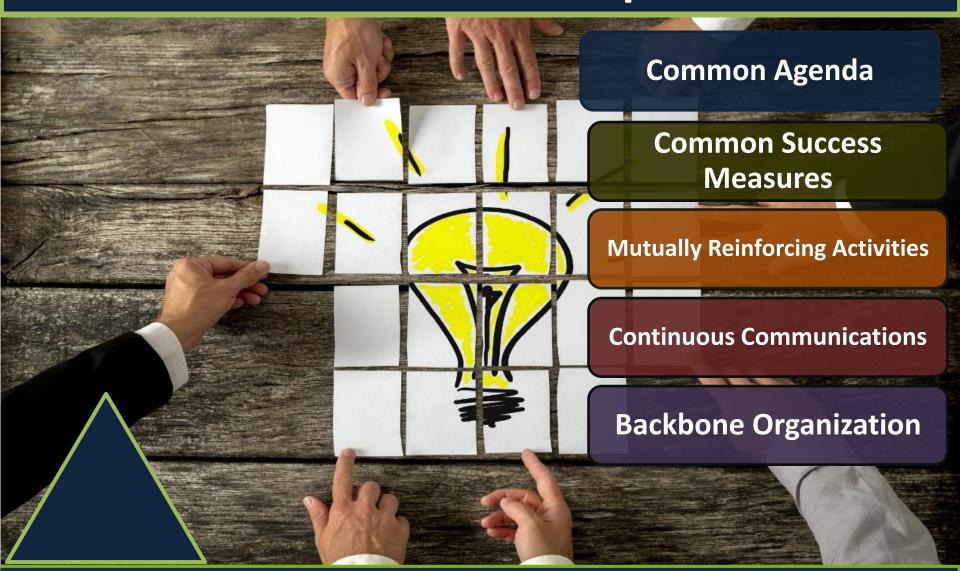
Forbes released 11/28/18; CNBC released 7/10/19; Chief Executive released 5/6/19

Plotted Against

Actual Performance for Job Growth, Wage Growth and Growth in GDP

3 years 2015-2018 Jobs & Wages: BLS QCEW annual; 3 years 2015-2018 GDP: BEA

Collective Impact





Collective Intelligence

Future Thinking

Networks of Trust

Collective Action



The future challenge for effective leaders is to gather & filter information, simplify complexity and convert knowledge into action, quickly!

Collaboration

"The act of working with one or more people to produce or create something (better than they could alone)."

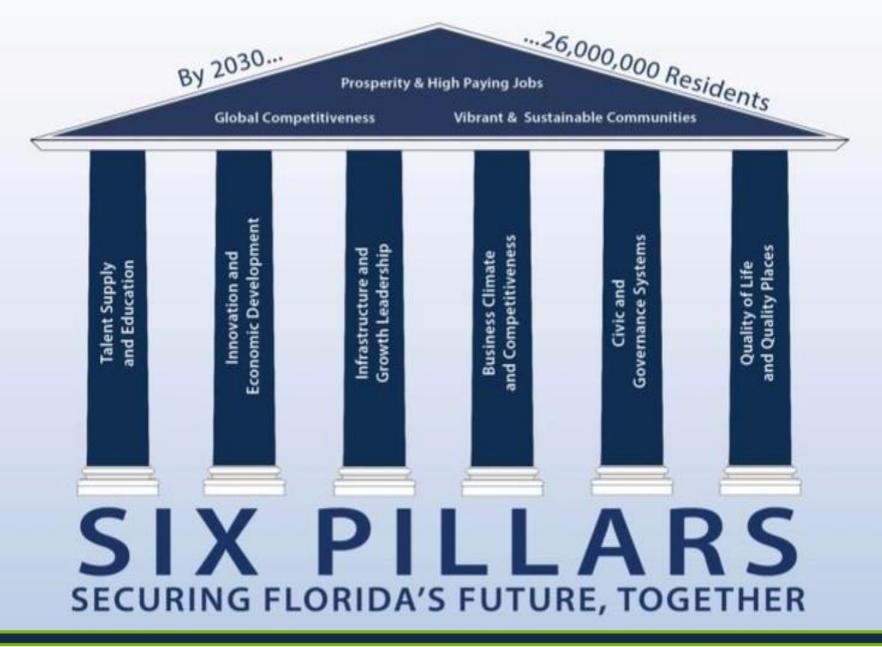




















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